



# First Program Year Action Plan

The CPMP First Annual Action Plan includes the SF 424 and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

## SF 424

Complete the fillable fields (blue cells) in the table below. The other items are pre-filled with values from the Grantee Information Worksheet.

Date Submitted: 05/13/2005	Applicant Identifier: B-05-MC-04-0503	<b>Type of Submission</b>	
Date Received by state	State Identifier	<b>Application</b>	<b>Pre-application</b>
Date Received by HUD	Federal Identifier	<input type="checkbox"/> Construction	<input type="checkbox"/> Construction
		<input checked="" type="checkbox"/> Non Construction	<input type="checkbox"/> Non Construction
<b>Applicant Information</b>			
City of Scottsdale		AZ 040384 SCOTTSDALE	
Community Assistance Office		07-446-5238	
7515 East 1 <sup>st</sup> Street		City of Scottsdale	
Scottsdale	Arizona	Community Services	
85251	Country U.S.A.	Human Services	
Employer Identification Number (EIN):		Maricopa	
86-6000735		Program Year Start Date (07/01)	
Applicant Type:		Specify Other Type if necessary:	
Local Government: City		Specify Other Type	
<b>Program Funding</b>		<b>U.S. Department of Housing and Urban Development</b>	
Catalogue of Federal Domestic Assistance Numbers; Descriptive Title of Applicant Project(s); Areas Affected by Project(s) (cities, Counties, localities etc.); Estimated Funding			
<b>Community Development Block Grant</b>		14.218 Entitlement Grant	
		Description of Areas Affected by CDBG Project(s) <b>City of Scottsdale</b>	
\$CDBG Grant Amount <b>\$1,315,640</b>	\$Additional HUD Grant(s) Leveraged	Describe	
\$Additional Federal Funds Leveraged		\$Additional State Funds Leveraged	
\$Locally Leveraged Funds		\$Grantee Funds Leveraged	
\$Anticipated Program Income		Other (Describe)	
Total Funds Leveraged for CDBG-based Project(s)			
<b>Home Investment Partnerships Program</b>		14.239 HOME <b>N/A</b>	
HOME Project Titles		Description of Areas Affected by HOME Project(s)	
\$HOME Grant Amount	\$Additional HUD Grant(s) Leveraged	Describe	

\$Additional Federal Funds Leveraged		\$Additional State Funds Leveraged	
\$Locally Leveraged Funds		\$Grantee Funds Leveraged	
\$Anticipated Program Income		Other (Describe)	
Total Funds Leveraged for HOME-based Project(s)			
<b>Housing Opportunities for People with AIDS</b>		14.241 HOPWA <b>N/A</b>	
HOPWA Project Titles		Description of Areas Affected by HOPWA Project(s)	
\$HOPWA Grant Amount	\$Additional HUD Grant(s) Leveraged	Describe	
\$Additional Federal Funds Leveraged		\$Additional State Funds Leveraged	
\$Locally Leveraged Funds		\$Grantee Funds Leveraged	
\$Anticipated Program Income		Other (Describe)	
Total Funds Leveraged for HOPWA-based Project(s)			
<b>Emergency Shelter Grants Program</b>		14.231 ESG <b>N/A</b>	
ESG Project Titles		Description of Areas Affected by ESG Project(s)	
\$ESG Grant Amount	\$Additional HUD Grant(s) Leveraged	Describe	
\$Additional Federal Funds Leveraged		\$Additional State Funds Leveraged	
\$Locally Leveraged Funds		\$Grantee Funds Leveraged	
\$Anticipated Program Income		Other (Describe)	
Total Funds Leveraged for ESG-based Project(s)			
Congressional Districts of:		Is application subject to review by state Executive Order 12372 Process?	
Applicant Districts: 5	Project Districts: 5		
Is the applicant delinquent on any federal debt? If "Yes" please include an additional document explaining the situation.		<input type="checkbox"/> Yes	This application was made available to the state EO 12372 process for review on DATE
		<input checked="" type="checkbox"/> No	Program is not covered by EO 12372
<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	<input type="checkbox"/> N/A	Program has not been selected by the state for review
Person to be contacted regarding this application			
First Name: Mark	Middle Initial: J.	Last Name: Bethel	
Community Assistance Manager	Phone: (480) 312-2309	Fax: (480) 312-7761	
eMail: mbethel@scottsdaleaz.gov		Other Contact	
Signature of Authorized Representative		Date Signed	
Janet M. Dolan, Scottsdale City Manager			

# Narrative Responses

## GENERAL

### Executive Summary

The Executive Summary is optional, but encouraged. If you choose to complete it, please provide a brief overview that includes major initiatives and highlights that are proposed during the next year.

Program Year 1 Action Plan Executive Summary:

**This Year 1 Action Plan implements the first year of activities that will address goals established in the City of Scottsdale 2005/2009 Consolidated Plan. This Annual Action Plan proceeds at a time of great uncertainty in the partnership that has existed between the federal government and localities since 1975. As this Annual Action Plan was being developed, the federal budget proposed by the President would effectively eliminate the Community Development Block Grant as a resource for implementing years' two through five of the Plan. This is the context for this Annual Plan.**

However, the needs of low-income seniors, victims of domestic violence, the developmentally disabled, people in poverty and the Community's aging neighborhoods continue. While this Annual Action Plan will focus on the allocation of CDBG and HOME funds, it will also describe the proposed use of other local funds, which are awarded in the same funding process as the HUD grants. These are:

- General funds anticipated to be budgeted for:
  - Regional homeless initiatives,
  - Local non-profit providers of human services,
  - Preservation and development of work-force and senior housing,
- Scottsdale Cares funding,
- The Scottsdale Foundation.

To the extent feasible, the narrative for this Annual Plan will not duplicate the narrative for the Consolidated Plan. However, the outlines for the five-year plan and the annual action plan are the same so some repetition will be unavoidable.

The term of this plan is from July 1, 2005 through June 30, 2006.

The key strategic objectives addressed in this Action Plan are:

- Increase the quality of owner-occupied housing through housing rehabilitation assistance to low and moderate-income households,
- Improve habitability of owner-occupied housing with emergency repair assistance and accommodations for physical disabilities,
- Increase the supply of affordable owner-occupied housing by providing down payment assistance and housing counseling to low and moderate-income households,

- Increase the supply of rental housing by providing acquisition and rehabilitation assistance,
- Preserve the supply of quality rental units in the private market through continuation of Housing Choice Voucher assistance,
- Through direct assistance and participation in the MAG Continuum of Care Homeless Committee,
  - Continue financial support to:
    - Regional shelters for the homeless
    - Local emergency facilities for victims of domestic violence,
    - Local providers of transitional housing for families
  - Contribute to the Human Services Campus facility for the mentally ill,
  - Support the implementation of the Homeless Management Information System (HMIS),
  - Continue emergency homeless prevention services,
  - Advocate for preservation and addition of Housing Choice Voucher,
- Provide a suitable living environment, particularly benefiting low and moderate-income people through public services to:
  - Seniors,
  - Disabled,
  - Victims of domestic violence,
  - Youth,
  - Families and individuals in crisis.

## General Questions

1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year.
2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.
3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.

Program Year 1 Action Plan General Questions response:

1. **The jurisdictional boundaries for this Annual Action Plan coincide with the corporate boundaries of the City of Scottsdale. The Census Tract map of Scottsdale is located in the attached Strategic Plan. This action plan does also cover local and CDBG funding to some facilities outside of Scottsdale where the need is regional and the share of Scottsdale investment is less than or equal to Scottsdale's proportional share of the regional population. These facilities include:**
  - a. Central Arizona Shelter Services (CASS),
  - b. Nova Safe Haven,
  - c. La Mesita, A Family Shelter,
  - d. The East Valley Men's Shelter.
2. **CDBG investments will generally be targeted to income eligible people citywide, rather than to targeted neighborhoods. However, with the**

exception of persons with disabilities and victims of domestic violence who are presumed to be low income, the majority of beneficiaries will reside in Census Tracts south of Indian Bend Road. This area coincides with the South Scottsdale Revitalization Area and is served by an interdepartmental city task force that coordinates the City's revitalizations efforts. Two neighborhoods in this area that have higher percentages of minority and lower income residents are served by the Vista del Camino Center and the Paiute Neighborhood Center. These neighborhoods are areas of focus for Human Services, brokerage agencies and HOME investments in acquisition and rehabilitation of multifamily developments.

**3. Obstacles to underserved needs relative to the geography of the City are:**

- a. The geographic shape of Scottsdale
- b. The relative age of the built environment in the southern part of the community compared to the newer and larger master-planned, northern area of the City.
- c. The rapid appreciation of residential property in all of Scottsdale.
- d. The aging of residents in the southern part of the community.

To address these obstacles during the next year, the City:

- a. Will continue:
  - i. Increased levels of code enforcement
  - ii. Waiver or reduction of building permits for property improvements south of Indian Bend.
  - iii. The *Rock the House* program to assist income qualified families with low water use landscaping,
- b. Will continue to target capital improvements including but not limited to:
  - i. Complete construction of a Senior Center and senior oriented redevelopment at Granite Reef and McDowell,
  - ii. Renovation and expansion of the Vista del Camino neighborhood center,
  - iii. Neighborhood oriented public improvements
  - iv. Planning for redevelopment of the ASU center at Scottsdale and McDowell Road
  - v. Continued redevelopment of the downtown area.
- c. Will continue:
  - i. Housing rehabilitation and emergency repair services to low income households
  - ii. Home ownership counseling and purchase assistance
  - iii. To provide tax counseling assistance at Senior Centers.
- d. Will continue to develop services and programs to support the aging senior population, including but not limited to:
  - i. The completion of a market rate senior housing development in conjunction with the Senior Center redevelopment project
  - ii. Continue services that assist seniors with
    - 1. Housing rehabilitation
    - 2. Emergency repair
  - iii. Develop new programs that assist seniors with landscaping, clean-up and minor repairs.

## Managing the Process

1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.
2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.
3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

Program Year 1 Action Plan Managing the Process response:

### Lead Agency

**1. For CDBG, the City of Scottsdale is the lead agency with contractual responsibility resting with the City Council. Mark Bethel is the Community Assistance Manager and the staff liaison for CDBG and HOME. He can be reached at 480-312-2309 or [mbethel@scottsdaleaz.gov](mailto:mbethel@scottsdaleaz.gov).**

- **For the Maricopa HOME Consortium, the lead agency is Maricopa County Community Development. Scottsdale receives HOME funds through and IGA with the County and other suburban cities and towns. Mark Bethel, Community Assistance Manager, is also Scottsdale's staff liaison to the Maricopa HOME Consortium.**

**2. Process-Significant steps for the Year 1 Action Plan coincided with the development of the Strategic Plan for the Five-year Consolidated Plan. These included:**

- **Assembling the staff consultation team,**
- **Extensive Citizens Participation (See section below for dates and comments),**

### **3. Consultation**

**Scottsdale Consolidated Plan Consultation Team:**

- **Paul Ludwick, Consolidated Plan Coordinator, Community Assistance Office, 480-312-7408**
- **Mark Bethel, Community Assistance Manager, for Housing Choice Vouchers, CDBG and HOME, Citizen Participation Plan and staff to the Human Services Commission and City Council for these functions, Community Assistance Office, 480-312-2309**
- **Connie James, Human Services Director, Scottsdale Human Services, 480-312-2598**
- **Cindy Ensign, Human Services Planner, Scottsdale Human Services, 480-312-2646**
- **Molly Edwards, Housing Manager and staff to the Scottsdale Housing Board, Citizen and Neighborhood Resources, 480-312-4304**
- **Teresa Huish, Team Leader-Planning and Design Services, Planning and Development Services, 480-312-7829**

### Lead Based Paint

- **Jason Mihalic, Epidemiology Specialist II, Arizona Department of Health Services, 602-364-3141**

### Homelessness

- **Amy St.Peter, Human Services Planner, MAG, 602-452-5049**
- **Charlene Moran Flaherty, State Homeless Coordinator, 602-542-9949**

## **Special Needs Populations**

- Jim Knaut, Area Agency on Aging, [knaut@aaaphx.org](mailto:knaut@aaaphx.org)

## **Citizen Participation**

1. Provide a summary of the citizen participation process.
2. Provide a summary of citizen comments or views on the plan.
3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.
4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

\*Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool.

Program Year 1 Action Plan Citizen Participation response:

**(See Citizens Participation Plan for the Maricopa Home Consortium in the Additional Documents folder.)**

### **1. Participation**

- A survey on Housing and Community Development Needs was circulated to human services providers prior to the October 6, 2004 orientation meeting.
- A public meeting before non-profit service providers in conjunction with the 2005 funding allocation process was held on October 6, 2004.
- Four public meetings were held with the Scottsdale Human Services Commission and the Scottsdale Housing Board to receive input.
- A public notice on availability of draft document and opportunity for citizen comment was published in the Scottsdale Tribune, Wednesday, January 19, 2005.
- The first public hearing to solicit comments on the draft Consolidated Plan was held before a joint meeting of the Scottsdale Human Service Commission and Housing Board on January 27, 2005.
- Public presentations were made by applicants for CDBG, HOME, Scottsdale Cares, General Funds and the Scottsdale Endowment on February 7 and February 9, 2005.
- A public hearing before the Scottsdale City Council on April 19, 2005 to request approval of the 2005-09 Consolidated Plan including the Year 1 Annual Action Plan.

### **2. Efforts to Broaden Access to Information**

- Community Assistance Office, 7515 East First Street, Scottsdale, AZ, 85251  
Mark Bethel, Community Assistance Manager, 480-312-2309

<http://www.scottsdaleaz.gov/departments/progDetail.asp?progID=12&deptID=35>



- **Notice of Hearings**
    - The October meeting was advertised in the non-legal section of the Scottsdale Tribune, the City website and by direct mail to all prior applicants.
    - The January and April Public Hearing Notices were published as legal notices in the classified section of the Scottsdale Tribune and posted as a regular notice by the City Clerk.
  - **Access to Meetings:** All meetings of Council, city boards and commissions are publicly noticed and noticed as open to reasonable accommodation with prior arrangement.
4. **Comments from Citizens**
- a. Thirty five citizens responded to citizen surveys commenting on human services needs in Scottsdale.
  - b. One letter suggesting regional cooperation in the provision of affordable housing.
  - c. Call to public at the November 11, 2004 Human Services Commission, a citizen spoke of the need for workforce housing and the need to establish a community based development corporation to bring additional housing resources to the community.
  - d. Comments by members of the Human Services Commission and the Housing Board in review of the draft Consolidated Plan on January 27, 2005.
5. **Comments not accepted -** None of the comments summarized here were rejected. All have been incorporated to some extent within the text of this plan.

## **Institutional Structure**

1. Describe actions that will take place during the next year to develop institutional structure.

Program Year 1 Action Plan Institutional Structure response:

**Current plans for further development of the delivery system for housing and community development include:**

- **Staffing issues,**
  - Home ownership,
  - Housing rehabilitation,
- **Non-profit community development corporations,**
- **Maximizing community resources for revitalization.**

The federal budget proposed at the time of the development of this Annual Action Plan is proposing such drastic cuts and reallocations of funding during the second year of this plan that the development of new institutional capacity would be ill advised. Current plans to fill a new position in the Community Assistance Office to support home ownership through the use of Housing Choice Vouchers, IDA funds and CDBG supported homebuyer counseling and down payment assistance will be ill advised if the resources available from CDBG and Section 8 will not support the assistance. The same problem arises in the decision to fill a vacant position in the housing rehabilitation program.



Although there are no plans to provide financial assistance to a proposed community development corporation, a corporation in early stages of development has been viewed as a positive step for the community. However, it will be difficult for the people involved in this endeavor to maintain enthusiasm for the project if there are no possibilities for resources.

Movement on these developments will likely be deferred until the future of CDBG and Section 8 funding is more predictable.

Development of other community resources is ongoing and will continue. Past examples include:

- **Regional cooperation in:**
  - The MAG Continuum of Care Committee on Homelessness,
  - The East Valley Needs Assessment,
- **Local initiatives, including:**
  - Brokerage licenses to non-profit service providers in City facilities,
  - The *Scottsdale Cares* utility donation program,
  - General fund allocations to regional homeless facilities,
  - General fund support for acquisition and preservation of housing,
  - The *Rock the House* program.

A new program will be implemented with City funds.

- An Intergenerational Revitalization program to assist seniors with yard work and correction of city code violations.

## Monitoring

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

Program Year 1 Action Plan Monitoring response:

### Monitoring

- **Monitoring began at the application process for the development of the Annual Action Plan.**
  - Each application for funding was reviewed for compliance with national objectives and the Consolidated Plan.
  - A "blue sheet" was provided to the agency and the Human Services Commission prior to the annual review of funding requests. This document identified issues related to prior year audits, budget, performance measures and past performance.
- **The second monitoring step will be the review of invoices for reimbursement of costs incurred against the grant. This will occur before reimbursements are authorized for contracted work.**
- **The more formal monitoring will begin with a risk assessment of all grant funded projects and subrecipient contracts. The risk assessment will consider**
  - size of the grant contract.
  - changes in organizational structure and

- how long it has been since the last on site monitoring.
- For HOME funded multifamily projects, the risk assessment also includes whether it has been more than two years since the last on-site monitoring.
- Based on the risk assessment, there are three possible options:
  - Review of monthly invoices only
  - Desk review
  - On-site monitoring. An on-site monitoring follows a formal monitoring checklist and may result in
    - findings,
    - concerns or
    - suggestions for improvement.
  - The agency will be given an opportunity to correct any findings.
  - The need for follow-up review will be considered in the risk assessment for the next year and corrections to prior year findings will be specifically included in the subsequent monitoring.

## **Lead-based Paint**

1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families.

Program Year 1 Action Plan Lead-based Paint response:

**Based on past history, approximately 10% of the private market rental units that will be brought into the City of Scottsdale Housing Choice Voucher Program will meet the thresholds for lead based paint inspection. Those thresholds are:**

- Children under six hears old in the new tenant family and
- The rental unit having been built before 1978.

**Based upon anticipated turnover of 36 units during the program year, it is anticipated that 4 units will be inspected for chipped and peeling paint and will be abated prior to execution of a Housing Assistance Payment Contract.**

**All rental units acquired with HOME funds will be tested for lead content in paint and will be abated prior to occupancy. This will result in an additional 8 to 12 units.**

**Virtually all homes receiving housing rehabilitation assistance will be tested for lead paint prior to rehabilitation and any contamination will be abated with the assisted contract. The goal is 24 to 26 units.**

**A small percentage of units assisted with emergency repairs will meet the criteria for lead abatement: two units.**

**All homes built prior to 1978 and purchased with homebuyer assistance through CDBG or HOME/ADDI will be inspected for the presence of lead in paint and will be abated prior to assisted purchase, approximately 10 units.**

Assisted residential occupancy	Goal for lead hazard abatement
Housing Choice Voucher	4 units
HOME acquired rental units	12 units
Single family housing rehabilitation	26 units
Emergency repair for housing	2 units
Assisted home ownership	10 units
Total goal	54 units
Goal as a percent of total need	3%

## HOUSING

### Specific Housing Objectives

\*Please also refer to the Housing Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 1 Action Plan Specific Objectives response:

The following chart lists those housing activities that will involve some specific participation by the City of Scottsdale in their implementation.

Year-One Short-term housing objectives					Improved
Housing Choice Vouchers/CDBG/ HOME/ADDI		Source	Allocation	Unit of Measure	Outcome
City of Scottsdale Housing Choice Voucher Rental Assistance		Section 8	\$5,130,000	672 units	708 households
FSL Home Improvements - City of Scottsdale Emergency Repair Program		CDBG	\$175,000	50 units repaired	50 households
Community Services of Arizona, Inc. (CSA) – First time Homebuyer Program		CDBG	\$271,750	10 homes purchased	60 households
City of Scottsdale, Citizen & Neighborhood Resources - Housing Rehabilitation Program	*	CDBG	\$150,000	8 units rehabilitated	8 households
Community Services of Arizona, Inc. - Scottsdale Rental Housing Project	**	HOME	\$468,387	8 units acquired/ rehabilitated	8 households
		Private	\$150,800		
ADDI allocation reserved for RFP.		ADDI	\$19,081		
* Total units projected for completion is 26. The additional units will be funded from CDBG carryover.					
** Includes \$100,000 General Fund allocation as non-federal match					

**Annual Goals  
Against Five-Year Goals**

Housing Needs Table			Scottsdale									
			Current Number of People	Cumulative	Goal	Priority Need?	Year One Action Plan	Fund Source	# of people in lead-based Housing	# of people with HIV/AIDS SEE NOTE	# of people who are disabled	# of people w/ racial/ethnic need
Housing Needs												
2. < 30% MFI	Renter	A. Elderly	NUMBER OF HOUSEHOLDS	891					4		16	40
			3. Any housing problems	575	155	High	132	Sec 8/HOME				
			4. Cost Burden > 30%	575	128/7	High	128	Sec 8				
			5. Cost Burden >50%	507	20	High	4	Sec 8				
		B. Small Related	NUMBER OF HOUSEHOLDS	611					25		100	80
			3. Any housing problems	528	302	High	185	Sec 8				
			4. Cost Burden > 30%	508	160	High	160	Sec 8				
			5. Cost Burden >50%	468	142	High	25	Sec 8				
		C. Large Related	NUMBER OF HOUSEHOLDS	147					4		2	8
			3. Any housing problems	147	29	High	15	Sec 8				
			4. Cost Burden > 30%	127	11	High	11	Sec 8				
			5. Cost Burden >50%	107	18	High	4	Sec 8				
		D. All other hsholds	NUMBER OF HOUSEHOLDS	1356					0			
			3. Any housing problems	955		Med						
			4. Cost Burden > 30%	945		Med						
			5. Cost Burden >50%	917		Med						
	II. Owner	A. Elderly	NUMBER OF HOUSEHOLDS	1324					10			50
			3. Any housing problems	929	99	High	10	CDBG/rehab				
			4. Cost Burden > 30%	929	50	High	0	CDBG/rehab				
			5. Cost Burden >50%	673	49	High	10	CDBG/rehab				
		B. Small Related	NUMBER OF HOUSEHOLDS	531					0			
			3. Any housing problems	429		Med						
			4. Cost Burden > 30%	429		Med						
			5. Cost Burden >50%	394		Med						

6. 30-50% MFI	I. Renter	C. Large Related	NUMBER OF HOUSEHOLDS	57					0			
			<a href="#">3. Any housing problems</a>	53		Med						
			<a href="#">4. Cost Burden &gt; 30%</a>	43		Med						
			5. Cost Burden >50%	43		Med						
		D. All other hsholds	NUMBER OF HOUSEHOLDS	782					0			
			<a href="#">3. Any housing problems</a>	561		Med	Unk					
			<a href="#">4. Cost Burden &gt; 30%</a>	561		Med	Unk					
			5. Cost Burden >50%	527		Med	Unk					
	A. Elderly	A. Elderly	NUMBER OF HOUSEHOLDS	1115					6	14	40	
			<a href="#">7. Any housing problems</a>	914	137	High	71	Sec 8/HOME				
			<a href="#">8. Cost Burden &gt; 30%</a>	903	68	High	68	Sec8/HOME				
			9. Cost Burden >50%	702	69	High	4	Sec 8				
		B. Small Related	NUMBER OF HOUSEHOLDS	673					4	70	65	
			<a href="#">7. Any housing problems</a>	643	251	High	141	Sec 8				
			<a href="#">8. Cost Burden &gt; 30%</a>	623	181	High	121	Sec 8				
			9. Cost Burden >50%	270	70	High	4	Sec 8				
		C. Large Related	NUMBER OF HOUSEHOLDS	176					3	2	5	
			<a href="#">7. Any housing problems</a>	176	19	High	19	Sec 8				
			<a href="#">8. Cost Burden &gt; 30%</a>	103	6	High	6	Sec 8				
			9. Cost Burden >50%	59	13	High	3	Sec 8				
		D. All other hsholds	NUMBER OF HOUSEHOLDS	937								
			<a href="#">7. Any housing problems</a>	900		Med						
			<a href="#">8. Cost Burden &gt; 30%</a>	890		Med						
			9. Cost Burden >50%	675		Med						
	II. Owner	A. Elderly	NUMBER OF HOUSEHOLDS	2004					10		30	
			<a href="#">7. Any housing problems</a>	984	60	High	10	CDBG/rehab				
			<a href="#">8. Cost Burden &gt; 30%</a>	984	30	High	10	CDBG/rehab				
			9. Cost Burden >50%	545	30	High		CDBG				

10. 50-80% MFI	I. Renters	B. Small Related	NUMBER OF HOUSEHOLDS	660					6		2	15
			<a href="#">7. Any housing problems</a>	512	30	High	6	CDBG/rehab				
			<a href="#">8. Cost Burden &gt; 30%</a>	512		High						
			9. Cost Burden >50%	432	30	High	6	CDBG/rehab				
		C. Large Related	NUMBER OF HOUSEHOLDS	116					6		2	15
			<a href="#">7. Any housing problems</a>	106	30	High	6	CDBG/rehab				
			<a href="#">8. Cost Burden &gt; 30%</a>	82	30	High	6	CDBG/rehab				
			9. Cost Burden >50%	59		Med						
		D. All other hsholds	NUMBER OF HOUSEHOLDS	484								
			<a href="#">7. Any housing problems</a>	413		Med						
			<a href="#">8. Cost Burden &gt; 30%</a>	413		Med						
			9. Cost Burden >50%	310		Med						
	A. Elderly		NUMBER OF HOUSEHOLDS	985					0		6	14
			<a href="#">11. Any housing problems</a>	749	57	High	57	Sec 8				
			<a href="#">12. Cost Burden &gt; 30%</a>	739	57	High	57	Sec 8				
			13. Cost Burden >50%	247		High						
		B. Small Related	NUMBER OF HOUSEHOLDS	1476					0		46	44
			<a href="#">11. Any housing problems</a>	1021	166	High	116					
			<a href="#">12. Cost Burden &gt; 30%</a>	917	116	High	116					
			13. Cost Burden >50%	121	50	High						
		C. Large Related	NUMBER OF HOUSEHOLDS	283					13		1	4
			<a href="#">11. Any housing problems</a>	197	17	High	13	Sec 8/HOME				
			<a href="#">12. Cost Burden &gt; 30%</a>	82	17	High	13	Sec 8/HOME				
			13. Cost Burden >50%	0		0	0	0				
		D. All other hsholds	NUMBER OF HOUSEHOLDS	2501								
			<a href="#">11. Any housing problems</a>	1926		Med						
			<a href="#">12. Cost Burden &gt; 30%</a>	1916		Med						
			13. Cost Burden >50%	345		Med						

II. Owner	A. Elderly	NUMBER OF HOUSEHOLDS	3395					18			15
		11. Any housing problems	1256	30	High	18	CDBG/rehab				
		12. Cost Burden > 30%	1256	30	High	18	CDBG/rehab				
		13. Cost Burden >50%	499		Med						
	B. Small Related	NUMBER OF HOUSEHOLDS	1481					10		3	30
		11. Any housing problems	1094	61	High	10					
		12. Cost Burden > 30%	1087	32	High	4	ADDI/HOAP				
		13. Cost Burden >50%	573	29	High	6	CDBG/rehab				
	C. Large Related	NUMBER OF HOUSEHOLDS	289					8		1	20
		11. Any housing problems	230	40	High	8					
		12. Cost Burden > 30%	198	8	High	1	ADDI/HOAP				
		13. Cost Burden >50%	68	32	High	7	CDBG/rehab				
	D. All other hsholds	NUMBER OF HOUSEHOLDS	1152								
		11. Any housing problems	823		Med						
		12. Cost Burden > 30%	823		Med						
		13. Cost Burden >50%	387		Med						

The following is a list of resources that may be available and utilized by the City or by private non-profit or for-profit housing providers in the next year. No numeric goals are proposed for these resources. However, housing assisted by these resources will be reported in the Consolidated Annual Performance and Evaluation Report and counted toward overall five-year goals.

- FSS escrow accounts,
- Section 8 homebuyer assistance,
- State Housing Trust Funds,
- IDA bonds,
- Affordable Housing Bonds,
- Arizona Homebuyer Solutions,
- Individual development accounts,
- IDEA grants, Low Income Housing Tax Credits,
- Private loans and equity.



## Needs of Public Housing

1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.
2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.

Program Year 1 Action Plan Public Housing Strategy response:

**The City of Scottsdale Housing Agency does not own any public housing units. The City's Housing Choice Voucher Program consistently receives high scores in the audit of the Section 8 Management Assessment Program (SEMAP).**

**The primary goal for the Housing Choice Voucher Program for the coming year will be to preserve, to the extent possible given funding allocations, the same number of assisted families in the rental assistance program.**

## Barriers to Affordable Housing

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

Program Year 1 Action Plan Barriers to Affordable Housing response:

**The following actions will be taken during the following year to address barriers to affordability during the next year:**

- **Regulatory action: Continue a pilot program of reduced and waived building permit fees for rehabilitation and remodeling of residential properties south of Indian Bend Road.**
- **Programs to support property maintenance for senior, disabled and low-income home owners:**
  - **City of Scottsdale General Funds:**
    - ***Rock the House:*** This program provides landscape rock to low-income homeowners who desire to conserve water and eliminate blight in front yards.
    - ***STOMP: Scottsdale Teens On a Mission for Progress*** provide assistance with clean up and household tasks for senior and disabled homeowners.
  - **Federal assistance administered by Scottsdale:**
    - **Acquisition and rehabilitation of older rental units to preserve quality and affordability,**
    - **Housing rehabilitation and emergency repair assistance to extend livability of owner-occupied housing.**
    - **Homeownership assistance through:**
      - **Section 8 Family Self-Sufficiency escrow accounts,**
      - **Homebuyer education and assistance.**

## HOME/ American Dream Down payment Initiative (ADDI)

1. Describe other forms of investment not described in § 92.205(b).
2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
  - a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
  - b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
  - c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
  - d. Specify the required period of affordability, whether it is the minimum 15 years or longer.
  - e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.
  - f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.
4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:
  - a. Describe the planned use of the ADDI funds.
  - b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.
  - c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

Program Year 1 Action Plan HOME/ADDI response:

**This section is addressed in the Maricopa HOME Consortium Consolidated Plan 2005/2009. Maricopa County serves as the *Lead Agency* for the Maricopa HOME Consortium. The Consortium Consolidated Plan establishes the Strategy and Action Plan for housing activity for the Consortium and, most specifically, the use of HOME/ADDI funding as the resources for the implementation of that Plan. As mentioned previously, that Consortium Consolidated Plan is incorporated by reference in this plan.**

## HOMELESS

**Specific Homeless Prevention Elements**

\*Please also refer to the Homeless Needs Table in the Needs.xls workbook.

1. Sources of Funds—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.
2. Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.
3. Chronic homelessness—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.
4. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.
5. Discharge Coordination Policy—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.

Program Year 1 Action Plan Special Needs response:

**The following table lists Year-1 funding allocations to the providers of services to the homeless.**

<b>SOURCES OF FUNDS FOR HOMELESS PREVENTION</b>					
<b>Agency Name</b>	<b>Program Description</b>	<b>Funding Category</b>	<b>Funding Source</b>	<b>FY 2005/06 Funding Allocation</b>	<b>Outcome/ People served</b>
Central Arizona Shelter Services (CASS)	Regional Emergency Shelter	Emergency	General Funds	48,000	136
Chrysalis Shelter	Scottsdale Shelter	Emergency	CDBG	30,000	300
Community Information & Referral, Inc.	CONTACS Hotline	Emergency	CDBG	10,000	1,500
Concerned Citizens for Community Health	Emergency Rent/Mortgage, Utilities, & Food	Emergency	Scottsdale Cares	37,474	345

SOURCES OF FUNDS FOR HOMELESS PREVENTION					
Agency Name	Program Description	Funding Category	Funding Source	FY 2005/06 Funding Allocation	Outcome/ People served
Maricopa County, Human Services Campus	NOVA Safe Haven	Emergency	CDBG	150,000	36
Mesa Community Action Network (CAN)	East Valley Men's Center	Emergency	General Funds	35,000	19
PREHAB of AZ	La Mesita - A Family Shelter	Emergency	General Funds	17,000	10
PREHAB of AZ	La Mesita Child & Youth Development	Supportive	Scottsdale Cares	5,000	15
Save the Family (STF)	Homeless Children's Intervention Project	Supportive	Scottsdale Cares	5,000	12
Chrysalis Shelter	Scottsdale Shelter (personnel)	Transitional	General Funds	12,000	257
Community Bridges, Inc.	Substance Use Disorder Treatment	Transitional	Scottsdale Cares	15,800	576
Homeward Bound	Case Mgmt and Employment Services	Transitional	CDBG	24,926	44
Phoenix Shanti Group, Inc.	HIV Housing Program (Utilities)	Transitional	Scottsdale Cares	5,000	43
Save the Family (STF)	Case Mgmt and Supportive Services	Transitional	CDBG	10,000	10
			<b>Total</b>	405,200	3,303

## Emergency Shelter Grants (ESG)

(States only) Describe the process for awarding grants to State recipients, and a description of how the allocation will be made available to units of local government.

Program Year 1 Action Plan ESG response:

**Scottsdale does not receive an ESG allocation.**

## COMMUNITY DEVELOPMENT

### Community Development

\*Please also refer to the Community Development Table in the Needs.xls workbook.

1. Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.

2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.

\*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

Program Year 1 Action Plan Community Development response:

**The following table lists non-housing CDBG allocations for the coming year to address goals established in the Five-Year Strategic Plan.**

<b>CITY OF SCOTTSDALE: Non-Housing CDBG Allocations to short term objectives.</b>		<b><i>High priority needs</i></b>	<b>Funding levels and accomplishments for year-one.</b>	
Agency Name	Program Description	Con Plan Funding Priority Activity	FY 2005/06 Funding Allocation	Outcome/ people served
Advocates for the Disabled, Inc.	Disability Claims Service	Handicapped Services	10,000	34
Big Brothers Big Sisters of Central AZ	Scottsdale Mentoring	Youth Services	14,500	29
Boys & Girls Club of Greater Scottsdale	Operation Outreach	Youth Services	19,350	440
Chrysalis Shelter	Scottsdale Shelter	Homeless Services	30,000	300
Community Information & Referral, Inc.	CONTACS Hotline	Homeless Services	10,000	1,500
Homeward Bound	Case Mgmt and Employment Services	Homeless Services	24,926	44
Maricopa County - Human Services Campus	NOVA Safe Haven	Homeless Facilities	150,000	36
Save the Family (STF)	Case Mgmt and Supportive Services	Homeless Services	10,000	10
Scottsdale Training & Rehabilitation (STARS)	Community Based Employment Program	Handicapped Services	26,000	20
Tempe Community Action Agency (TCAA)	Senior Peer Counseling Program	Senior Services	12,400	100
Tempe Community Action Agency (TCAA)	Scottsdale Senior Nutrition Program	Senior Services	40,170	368
		<b>Total</b>	<b>347,346</b>	<b>2,881</b>

## Antipoverty Strategy

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

Program Year 1 Action Plan Antipoverty Strategy response:

**Year-one actions to reduce the number of families in poverty:**

- **Staff the One-Stop Career Center**
- **Provide case-management services through the Vista-Paiute Job Prep Program,**
- **Provide assisted housing and case-management services through the Section 8 Family Self-Sufficiency Program.**

## NON-HOMELESS SPECIAL NEEDS HOUSING

### Non-homeless Special Needs (91.220 (c) and (e))

\*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 1 Action Plan Specific Objectives response:

**The following table describes Federal and local allocations of funding within the procurement authority of the City of Scottsdale to address goals for special needs populations.**

NON-HOMELESS SPECIAL NEEDS/High Priority Needs				Funding and accomplishments for Year-One.	
Agency Name	Program Description	Funding Category	Funding Source	FY 2005/06 Funding Allocation	Outcome/ People Served
Area Agency on Aging, Region One	Benefits Assistance Program	Elderly	Scottsdale Cares	11,500	460
Assistance for Independent Living, Inc.	In-Home Services for the Elderly	Elderly	Scottsdale Cares	5,000	18
Beatitudes Center D.O.A.R., Inc.	Volunteer Interfaith Caregivers Program	Elderly	General Funds	18,000	250
Tempe Community Action Agency (TCAA)	Senior Peer Counseling Program	Elderly	CDBG	12,400	100
Tempe Community Action Agency (TCAA)	Scottsdale Senior Nutrition Program	Elderly	CDBG	40,170	368
Alzheimer's Assoc Desert SW Chapter	Alzheimer's Assoc Scottsdale	Frail Elderly	Scottsdale Cares	12,500	417
FSL Programs	Adult Day Therapeutic & Restorative Health	Frail Elderly	Scottsdale Cares	7,000	30

NON-HOMELESS SPECIAL NEEDS/High Priority Needs				Funding and accomplishments for Year-One.	
Agency Name	Program Description	Funding Category	Funding Source	FY 2005/06 Funding Allocation	Outcome/ People Served
Jewish Family & Children's Service	Home Based Geriatric Program	Frail Elderly	General Funds	21,000	88
Tempe Community Action Agency (TCAA)	South Scottsdale Home Delivered Meals	Frail Elderly	Scottsdale Cares	30,000	265
Mental Health Assoc. of AZ	Peer Support Groups	Mental Illness	Scottsdale Cares	7,000	140
Teen Lifeline, Inc.	General Support	Mental Illness	Scottsdale Cares	11,600	804
Advocates for the Disabled, Inc.	Disability Claims Service	Disabled	CDBG	10,000	34
Scottsdale Training & Rehabilitation (STARS)	Community Based Employment Program	Disabled	CDBG	26,000	20
Scottsdale Training & Rehabilitation (STARS)	Facility Based Training/Employment	Disabled	Scottsdale Cares	12,126	13
Valley Center of the Deaf	Counseling for Hearing Loss/Health	Disabled	Scottsdale Cares	13,000	37
Community Bridges, Inc.	Substance Use Disorder Treatment	Addiction	Scottsdale Cares	15,800	576
Body Positive, HIV & AIDS Center	Positive Peer Prevention - Teen Mentoring	Persons w/AIDS	Scottsdale Cares	5,000	107
Phoenix Shanti Group, Inc.	HIV Housing Program (Utilities)	Persons w/AIDS	Scottsdale Cares	5,000	43
			<b>TOTAL</b>	<b>251,596</b>	<b>3,310</b>

## Housing Opportunities for People with AIDS

\*Please also refer to the HOPWA Table in the Needs.xls workbook.

1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
2. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.



4. Report on the accomplishments under the annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.
5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.
9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

Program Year 1 Action Plan HOPWA response:

**The City of Scottsdale does not receive HOPWA funding.**

### **Specific HOPWA Objectives**

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

Program Year 1 Specific HOPWA Objectives response:

**The City of Scottsdale does not receive HOPWA funding.**

### **Other Narrative**

Include any Action Plan information that was not covered by a narrative in any other section.

### **Performance Measurement System**

**A template for goals and objectives was developed primarily along the lines of the national United Way Performance Measurement model. It documented:**

- **The need that was chosen to be addressed**
- **The "goal" as *what thing to be accomplished***
- **The "activity" as *the eligible grant funded activity to be undertaken***

- The “output” as *the number and unit of measure*
- The “input” as the *fund amount and fund source*
- To meet an identified “desired outcome” e.g., an increase in the number of quality, affordable dwelling units, which would address one of the national objectives of the CDBG program.

Units of measure have been included in the charts above, which describe the short-term objectives for the Year-One Action Plan. These units are either the housing units that will be provided or improved or the number of people who will receive public services. The outcome measures are the number of individuals or the number of households whose lives will be improved by the particular activity.

### Impediments to Fair Housing Choice

The table below summarizes fair housing complaints filed in the jurisdictions within the Maricopa County HOME Consortium service area during the last three fiscal years. Based on this history, Scottsdale will need to focus fair housing efforts more on the experiences of persons with disabilities.

Title VIII Cases Filed											
10/1/02 to 1/31/05											
Arizona											
Fiscal Year 2003											
Complaints	Filed w/ HUD	Filed w/ FHAP	Total filed	Race	Color	National Origin	Sex	Disability	Religion	Familial Status	Retaliation
Sun City West, AZ	0	1	1	1	1	1	1	1	1	1	1
Youngtown, AZ	0	1	1	1	1	1	1	1	1	1	1
M Urban County, AZ	0	2	2	2	2	2	2	2	2	2	2
Chandler, AZ	2	3	5	0	0	0	0	3	0	0	0
Glendale, AZ	1	2	3	3	0	0	0	0	0	0	0
Mesa, AZ	5	9	14	4	0	1	2	6	0	2	1
Scottsdale, AZ	3	4	7	0	0	0	0	6	0	1	1
Tempe, AZ	0	3	3	0	0	2	0	1	0	0	0
Total Consortium 03	11	23	34	9	2	5	4	18	2	5	4
Fiscal Year 2004											
Avondale, AZ	0	1	1	0	0	0	0	1	0	0	0
Carefree, AZ	0	8	8	0	0	0	0	8	0	0	0
Litchfield Park	0	1	1	1	0	0	0	0	0	0	0
M Urban County	0	10	10	1	0	0	0	9	0	0	0
Chandler, AZ	0	5	5	2	1	3	0	2	0	0	0
Glendale, AZ	0	6	6	1	0	3	0	2	0	0	0
Mesa, AZ	0	14	14	4	0	0	0	9	0	0	0
Scottsdale, AZ	1	6	7	2	0	2	0	4	0	1	1
Tempe, AZ	1	5	6	2	0	4	0	1	0	1	0
Total Consortium 04	2	46	48	12	1	12	0	27	0	2	1

Fiscal Year 2005											
Buckeye, AZ	0	1		1	0	1	0	0	0	0	0
Laveen, AZ	0	1		0	0	1	0	0	0	0	0
Sun City, AZ	0	1		1	0	0	0	0	0	0	0
M Urban County	0	3	0	2	0	2	0	0	0	0	0
Chandler, Az	0	2	2	1	0	1	0	0	0	0	0
Gilbert, AZ	1	0	1	0	0	0	0	1	0	0	0
Glendale, AZ	0	3	3	0	0	1	0	2	1	0	0
Mesa, AZ	0	2	2	1	0	0	0	2	0	0	0
Scottsdale, AZ	0	10	10	2	0	0	0	8	0	0	0
Total Consortium 05	1	20	18	6	0	4	0	13	1	0	0

**Actions to Affirmatively Further Fair Housing  
During the Next year**

IMPEDIMENTS TO FAIR HOUSING TO BE ADDRESSED	GOALS	STRATEGIES TO MEET THE GOALS	RESPONSIBLE ENTITIES ASSIGNED TO MEET GOALS	PROPOSED INVESTMENT	PERFORMANCE MEASURE
Lack of Education	Fair Housing Education & Planning	<p>Sponsor FH Workshop</p> <p>Conduct FH Workshops for tenants &amp; landlords</p> <p>Invest in community resources &amp; provide outreach materials and information to promote community involvement in FH issues</p>	City of Scottsdale	<p>\$10,000 (CDBG)</p> <p>\$1,500 (CDBG)</p> <p>\$1,000 (CDBG)</p>	<p>One Fair Housing Workshop each year</p> <p>One Fair Housing/Landlord Outreach Workshops</p> <p>Number of Highlighters, Pens and Calculators with Fair Housing Logo and City of Scottsdale Fair Housing phone number</p>
Treatment by & Attitude of Sellers	Protect rights of persons for FH opportunities	<p>Provide TA on FH rights and referrals to file a complaint with AFHC, HUD &amp; AG</p> <p>Sponsor at least one Fair Housing workshop during the year that is specifically targeted to the needs and rights of persons with disabilities.</p> <p>Ensure FH practices conducted throughout jurisdiction</p>	City of Scottsdale, Citizen & Neighborhood Resources	\$5,000 (CDBG)	Number of technical assistance services, including training, made to citizens and number of referrals to AFHC, HUD & AG.

Zoning & Building Restrictions	Solicit bids from MWBE for housing rehab projects	Contact all contractors including MBE/WBE	City of Scottsdale, Citizen & Neighborhood Resources	Housing rehabilitation loans	Number of contacts MBE/WBE/DBE contractors on all rehab bids.
Professional development in Fair Housing	Participation in the Arizona Fair Housing Partnership	Execute the membership agreement with the Arizona Fair Housing Partnership	City of Scottsdale Community Assistance	Staff time	Number of meetings attended each year

**Issues on the horizon, which may come forward for public action during the coming year.**

- **Disposition of the Civic Center Senior Center**
- **Disposition of property leased to STARS, formerly known as the Scottsdale Foundation for the Handicapped**